



Facilities Master Plan

Community Forum- Audience Polling

September/October 2012

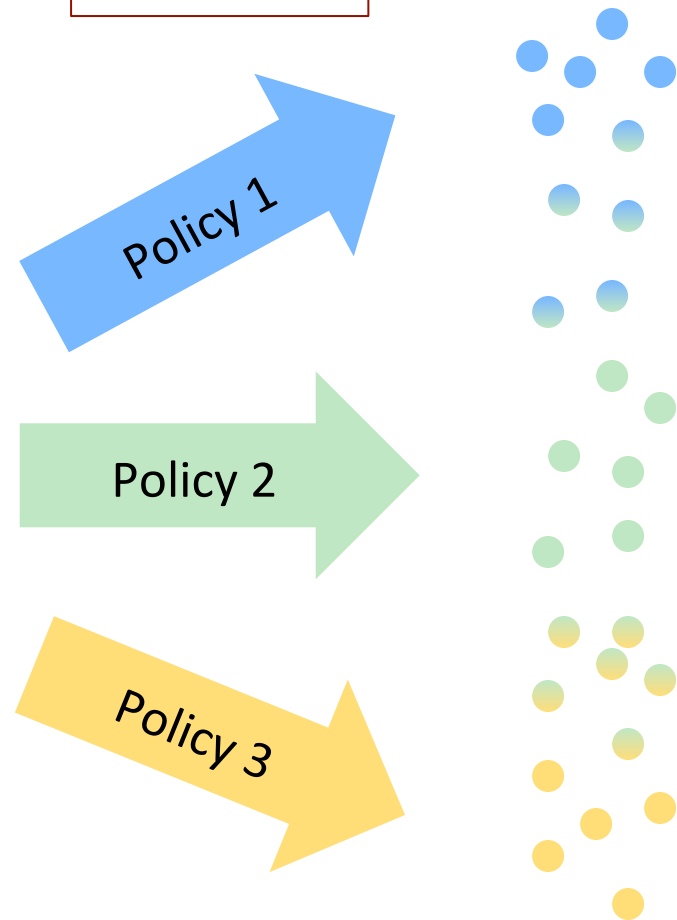
Your Role Today

FMP Criteria

- Building Condition & Adequacy
- Academic Performance
- Utilization
- Cost

Analysis Identifies Policies

Policies Highlight Closure Options



Your Role Today

FMP Criteria

Stakeholders
Provide Policy
Guidance

Analysis
Identifies
Policies

Policies Highlight
Closure Options

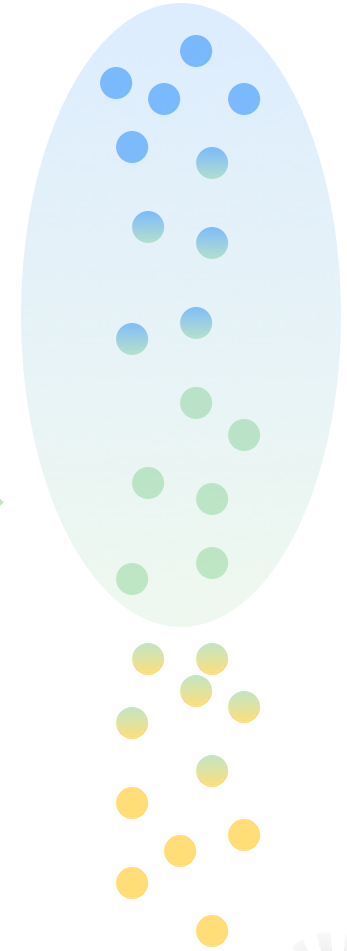
- Building Condition & Adequacy
- Academic Performance
- Utilization
- Cost

Stakeholder
Guidance

Policy 1

Policy 2

Policy 3



Your Role Today

FMP Criteria

Stakeholders
Provide Policy
Guidance

Analysis
Identifies
Policies

SRC Makes
Final Decisions

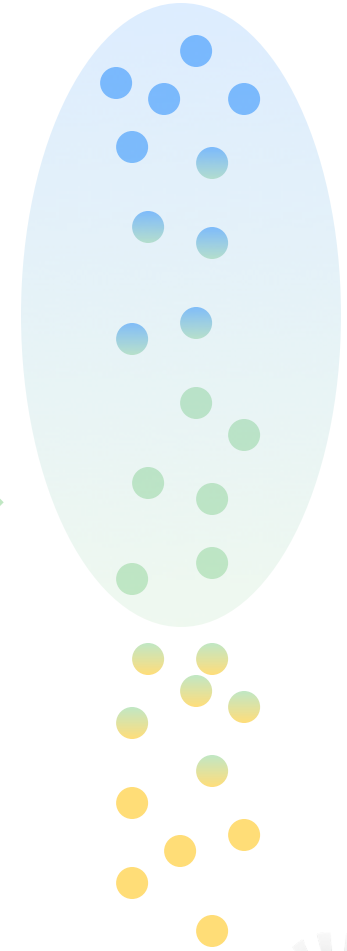
- Building Condition & Adequacy
- Academic Performance
- Utilization
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Stakeholder
Guidance

Policy 1

Policy 2

Policy 3



How You Can Provide Input

As an audience

- Hand held polling devices
- Broad policy questions

As a small group

- Roundtable discussions
- In-depth conversations

As an individual

- Evaluation forms
- SRC Action Meetings
- FMP Website, E-mail, or Hotline
- Future Community Meetings

Which of the following best describes you?

- 0% **A. Parent/Guardian**
- 0% **B. Student**
- 0% **C. Community Member/Interest Group**
- 0% **D. District Staff**
- 0% **E. School Staff**
- 0% **F. Other**

Which of the following best describes the area the city in which you live?

- 0% **A. Northeast Philadelphia**
- 0% **B. Northwest Philadelphia**
- 0% **C. North Philadelphia**
- 0% **D. South Philadelphia**
- 0% **E. West Philadelphia**
- 0% **F. Center City**
- 0% **G. Southwest Philadelphia**
- 0% **H. Outside Philadelphia**

In what grade is your youngest (or only) child enrolled?

- 0% **A. Pre-K**
- 0% **B. K-2**
- 0% **C. 3-4**
- 0% **D. 5-6**
- 0% **E. 7-8**
- 0% **F. 9-10**
- 0% **G. 11-12**

What type of school are you affiliated with?

- 0% **A. District**
- 0% **B. Charter**
- 0% **C. Renaissance Charter**
- 0% **D. Cyber-charter**
- 0% **E. Parochial**
- 0% **F. Private/Independent School**
- 0% **G. Other**
- 0% **H. More than one**

Have you attended a previous public meeting concerning the Facilities Master Plan (FMP)?

- 0% **A. Yes**
- 0% **B. No**
- 0% **C. I don't know**

Moving forward, how can the District best communicate information concerning the Facilities Master Plan (FMP)?

- 0% **A. District Website**
- 0% **B. Email**
- 0% **C. Letter mailed to my home**
- 0% **D. Community Meetings**
- 0% **E. School Main Office**
- 0% **F. Automated Phone Call**
- 0% **G. I don't know**

Your Feedback is Needed

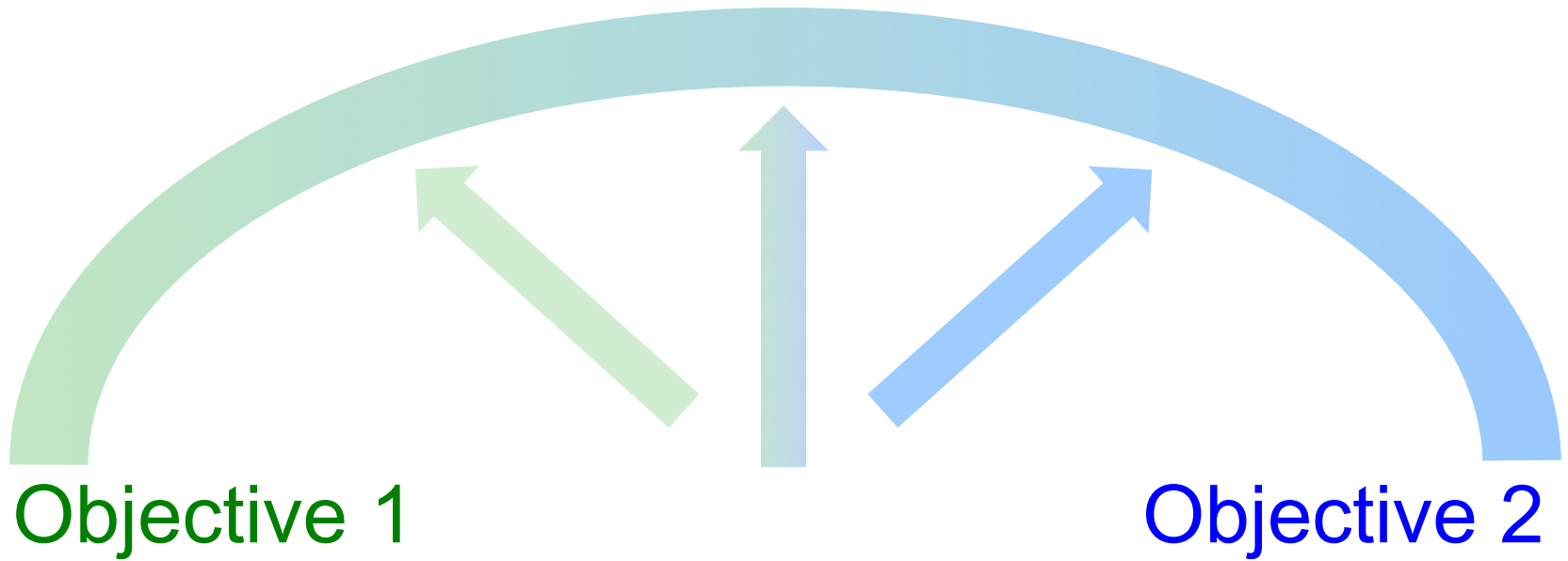
- Previous engagement identified issues important to stakeholders
- These issues are hard to quantify
- Key Issues:
 1. Importance of choice in school assignment
 2. The weight of academic performance as a criteria
 3. The preferred type of 6th-8th grade experience
- For Each Issue:
 1. Summarize the issue
 2. Illustrate closure options
 3. Ask for policy direction

What Do We Mean By “Policy Direction”?



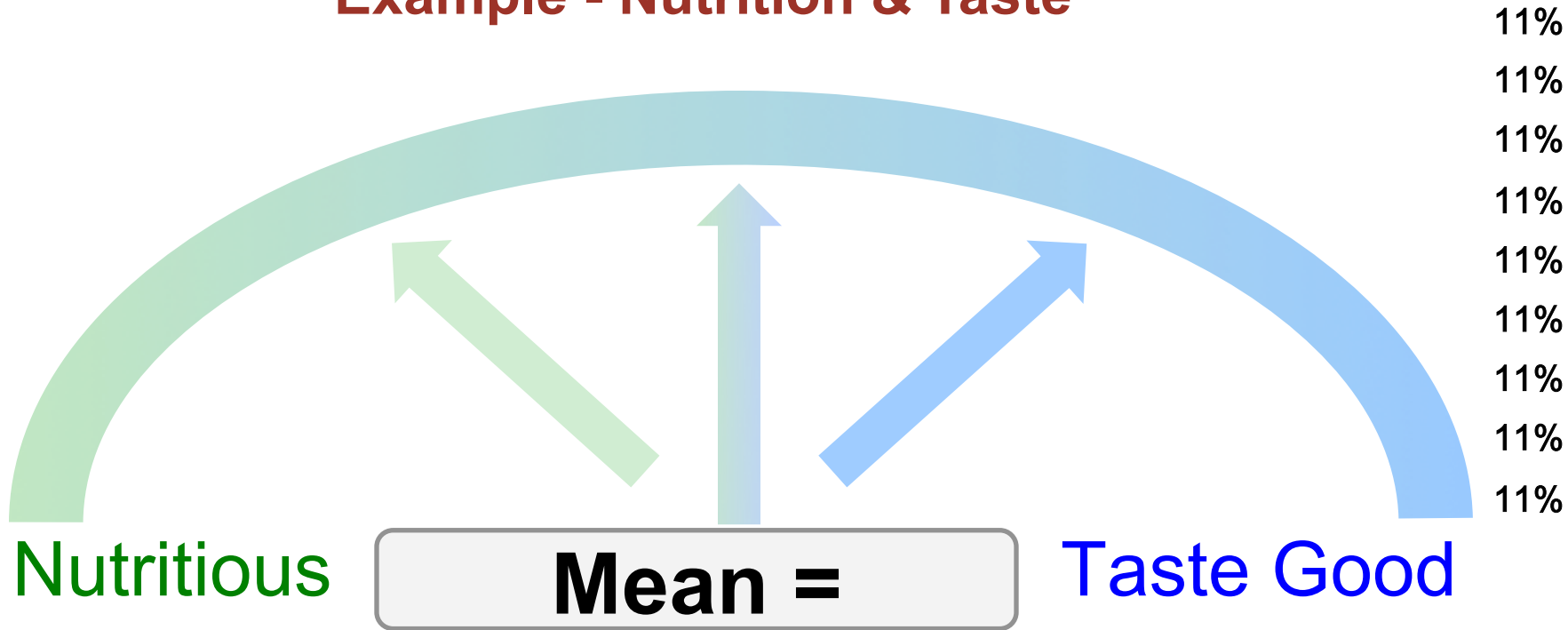
Difficult Decisions Often Require
Balancing Two Conflicting Objectives

What Do We Mean By “Policy Direction”?



Solutions either find an equal balance,
or favor one objective over another

Example - Nutrition & Taste



**I always eat foods that are nutritious, regardless of how good they taste
Select "1"**

**I tend to eat a balance of foods that taste good and are good for me
Select "5"**

**I always eat food that tastes good, even if it isn't good for me
Select "9"**

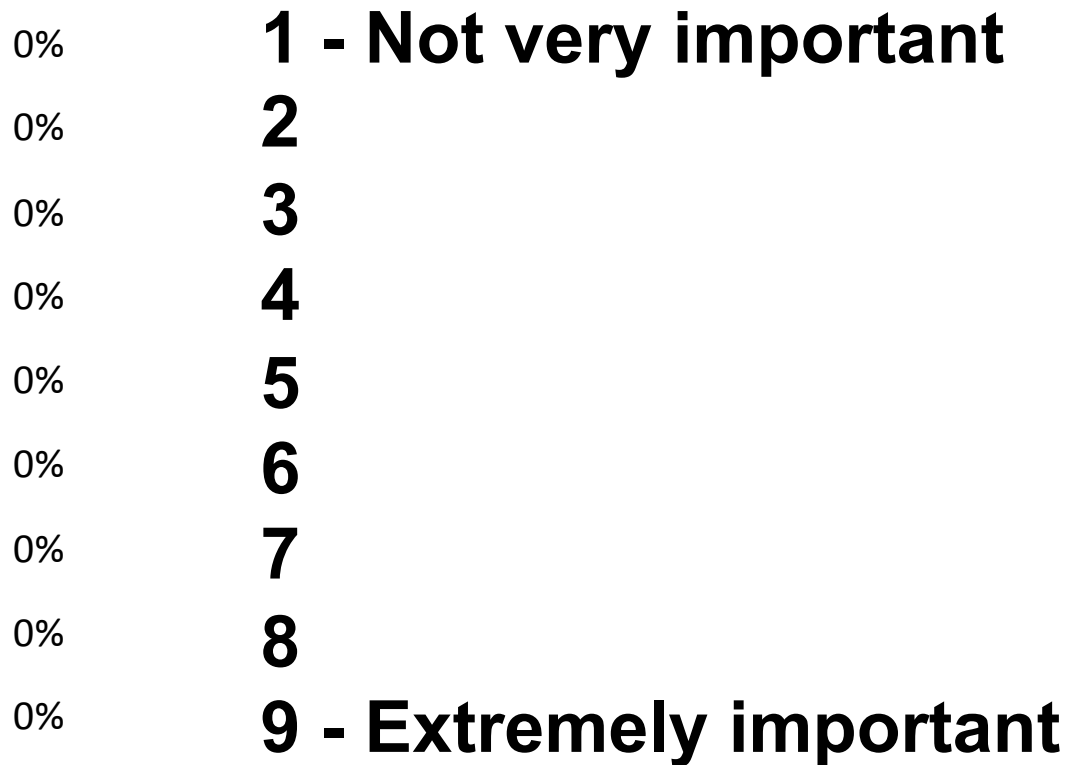
Issue 1: Choice in School Assignment

- **Every student is assigned to a district school based on his/her address. Opportunities to attend district schools outside a student's neighborhood are available through transfer requests or criteria-based admissions.**
 - Students typically attend schools in their own neighborhood for K-8
 - The majority of high school students attend schools other than their assigned neighborhood schools
- **Presently, half of our high schools are neighborhood schools, and half of our schools are criteria-based (e.g. Career & Technical, Performing Arts, Magnet)**
- **SDP wants to balance two competing interests:**
 - 1: Access to a single set of pre-determined high-quality schools based on address
 - 2: Access to multiple high-quality options that are not necessarily walkable
- **We want to know:**
 - How important is having a pre-determined school assignment?
 - How important is having choice for school assignments?
 - Is it more important to have a neighborhood assignment for elementary and middle grades, and choice for high school?

On a scale of 1 to 9, how important is it for 3rd graders to be able to walk to school?



On a scale of 1 to 9, how important is it for 6th graders to be able to walk to school?



On a scale of 1 to 9, how important is it for 9th graders to be able to walk to school?



Example of Policy Alternatives

Student



A

**High School A is
under-used and in poor
condition**

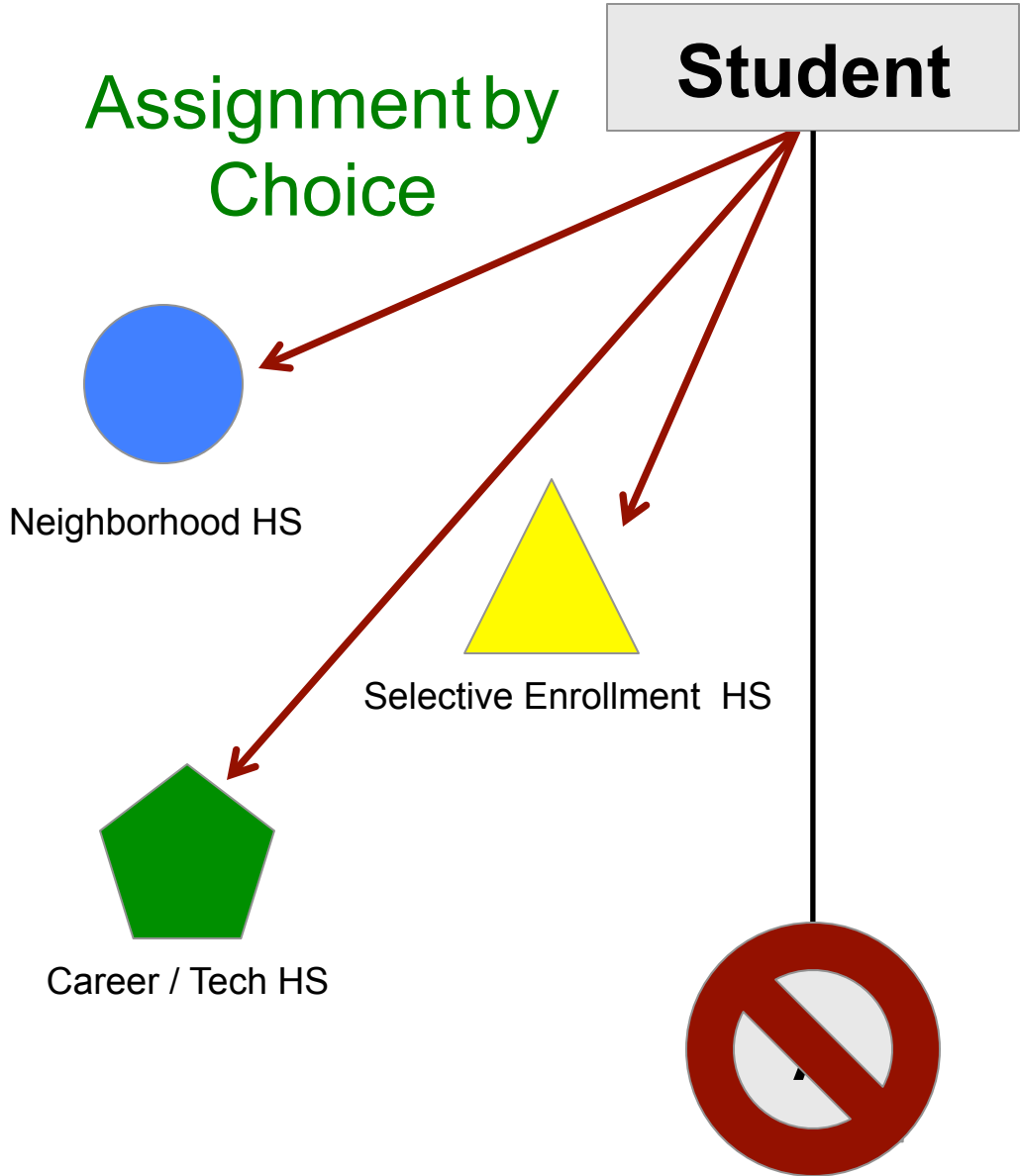
Example of Policy Alternatives

Student

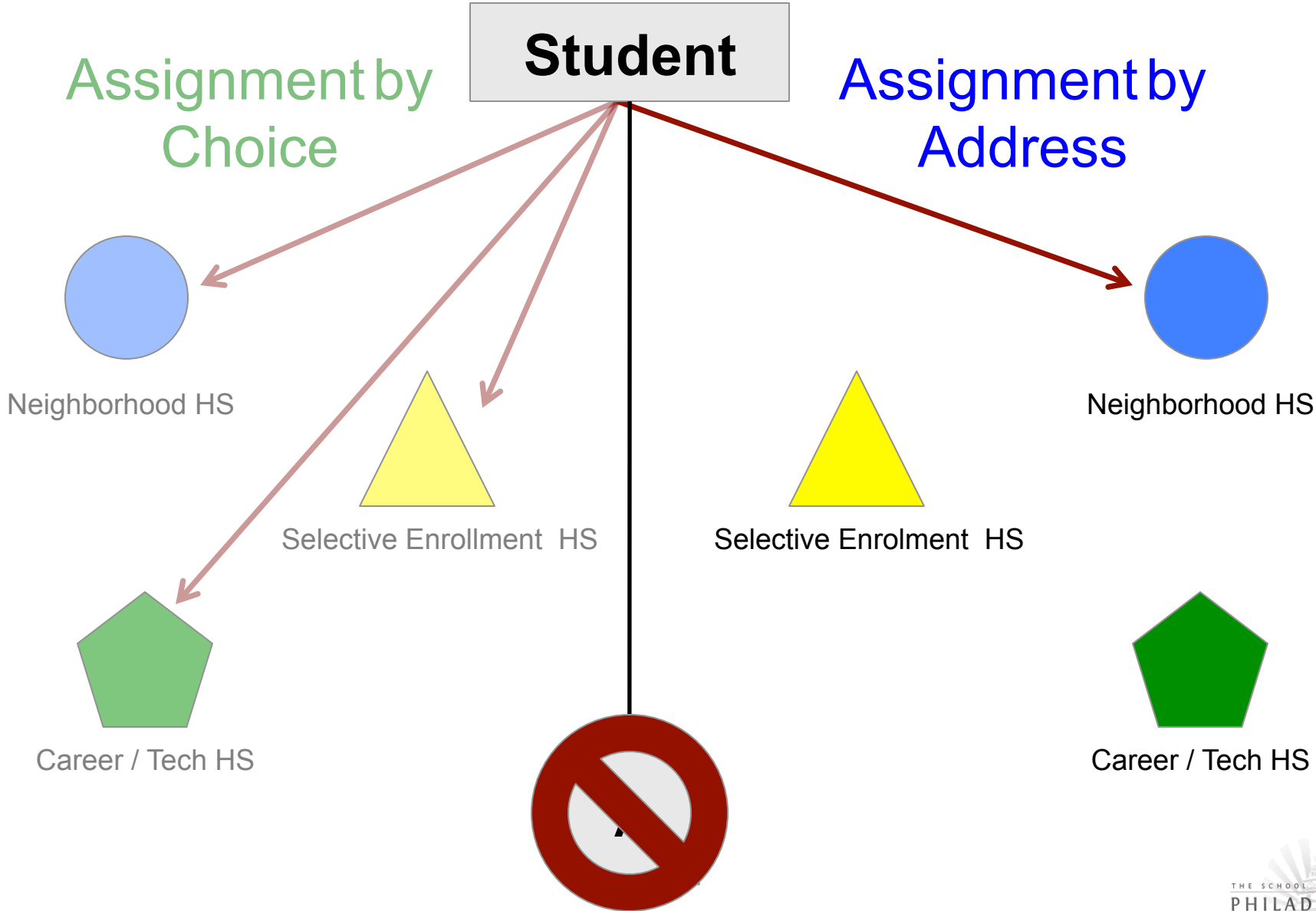


High School A Closes

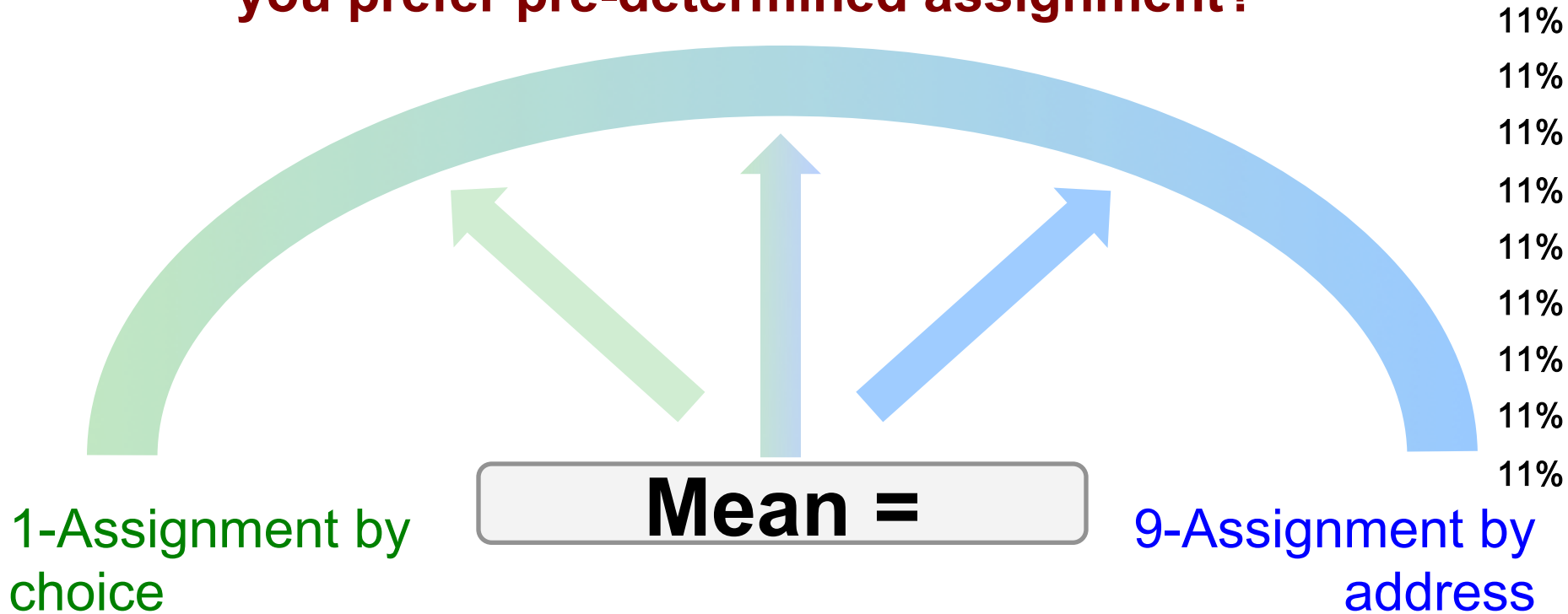
Example of Policy Alternatives



Example of Policy Alternatives



On a scale of 1 to 9, to what extent do you prefer pre-determined assignment?



- 1: Having a high-quality neighborhood assignment is less important than having a range of high-quality options that might require travel
- 5: I want younger students assigned to high-quality neighborhood schools, but high school students can travel to access programs that they select
- 9: I don't need to have a range of options, I just want students assigned to a high-quality school in their neighborhood for all grades

Issue 2: Weight of Academic Performance

- **SDP is considering several key factors as it considers a school for closure:**

- The condition and age of the building
- The extent to which enrollment at the building is at capacity
- The academic performance of the school

- **SDP wants to invest in our best facilities and find opportunities to transition successful programs from buildings in poor condition to more modern facilities**

- **We want to know:**

- Should high-performing programs remain in their current buildings, even if the facility is underutilized and in poor condition?
- Under what conditions should we try to transition successful programs into better facilities?

Which of the following do you think most contributes to the academic success of a school?

- 0% **A. The building, itself**
- 0% **B. SDP administration (Central Office)**
- 0% **C. The principals, teachers, and staff**
- 0% **D. The parents and community associated with the school**

Which of the following do you think most contributes to the poor academic performance of a school?

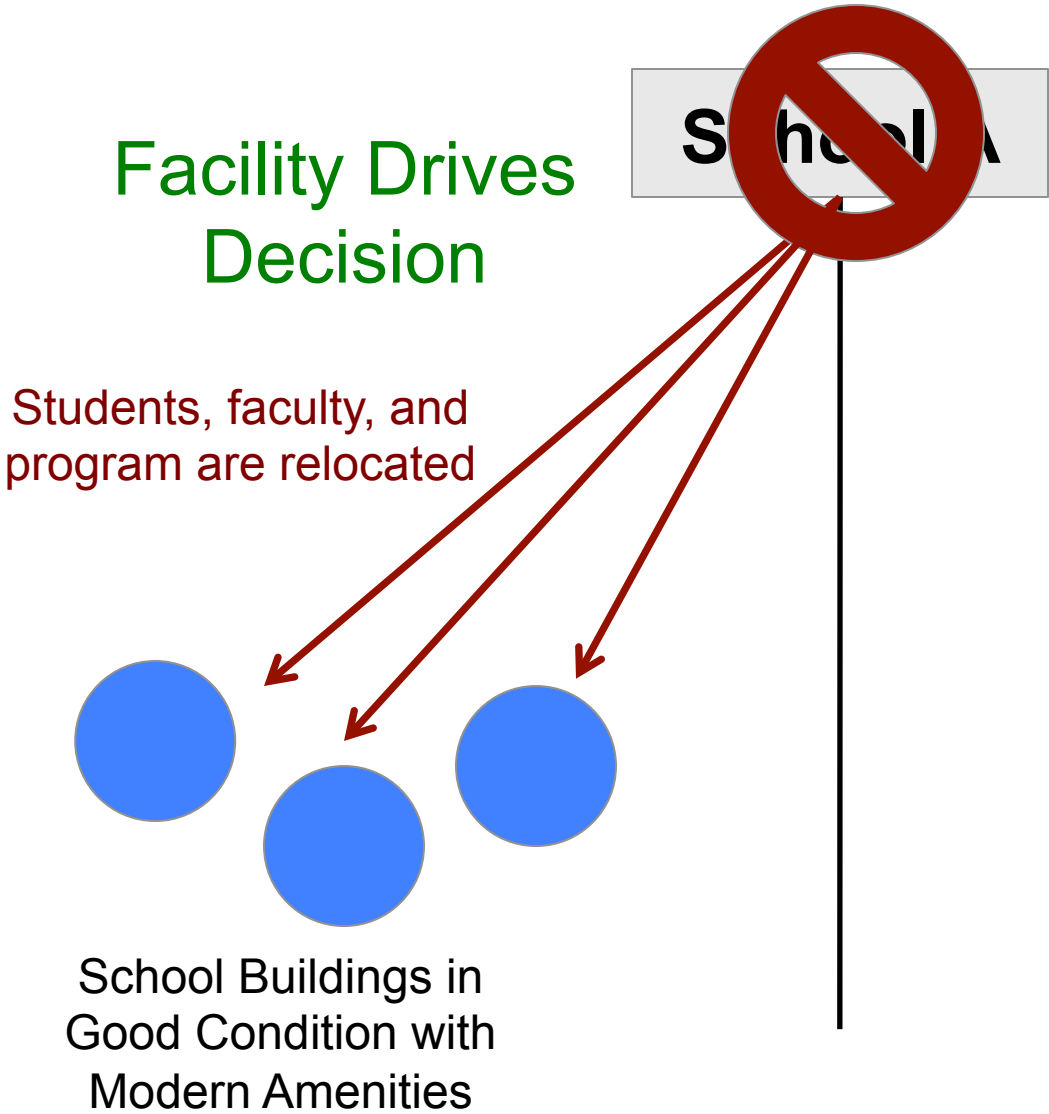
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- 0% **B. SDP administration (Central Office)**
- 0% **C. The principals, teachers, and staff**
- 0% **D. The parents and community associated with the school**

Example of Policy Alternatives

School A

**School A is high-performing program
with a building in poor condition with
outdated amenities**

Example of Policy Alternatives

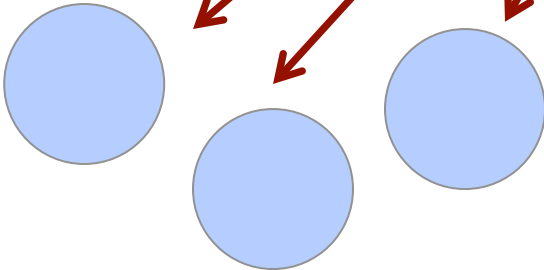


Example of Policy Alternatives

School A

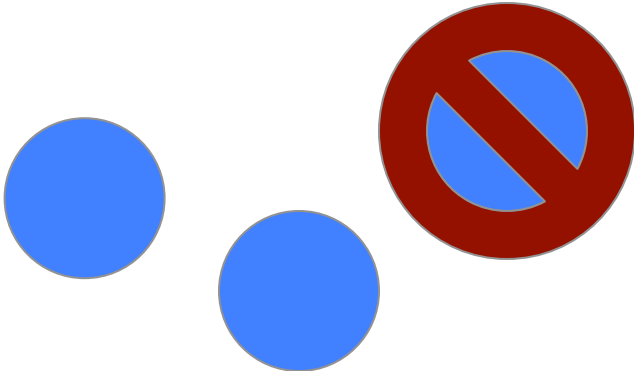
Facility Drives Decision

Students, faculty, and program are relocated



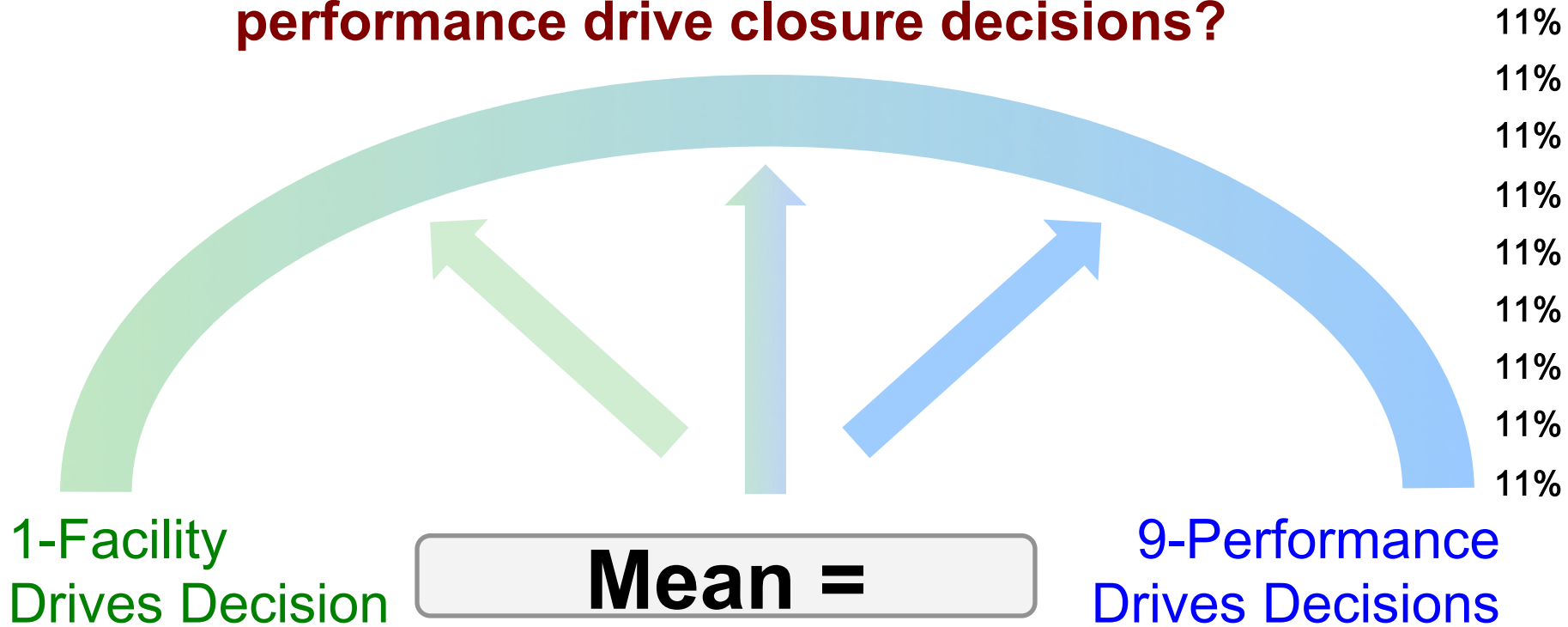
School Buildings in Good Condition with Modern Amenities

Performance Drives Decision



School Buildings in Good Condition with Modern Amenities

On a scale of 1 to 9, to what extent should academic performance drive closure decisions?



- 1: Buildings in poor condition should be closed, regardless of the success of their programs
- 5: Buildings in poor condition should be closed, but if they host strong programs, those programs should be protected and relocated
- 9: High quality programs should remain in their current buildings, even if those buildings are in poor condition and underutilized

Issue 3: Preferred 6th-8th Grade Experience

- SDP students experience a diversity of “pathways”

- Some attend K-5 elementary schools, then 6-8 middle schools, then 9-12 high schools
- Others attend K-8, then 9-12

- The District faces a unique decision in the management of underutilized middle schools.

- Increase enrollment in the middle school by closing nearby K-8 and/or K-5 elementary schools
- Convert middle school into a K-8 school by closing nearby K-5/K-6 elementary schools
- Close the middle school. Convert nearby K-5/K-6 elementary schools into K-8 elementary schools, where possible

Example of Policy Alternatives

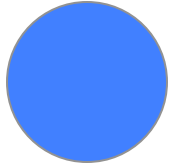
Middle School A

Middle School A is under-used

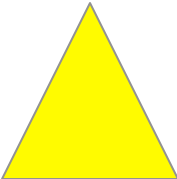
Example of Policy Alternatives

Focus on K-5,
6-8, 9-12

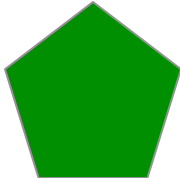
Middle School A



K-6



K-8



K-5



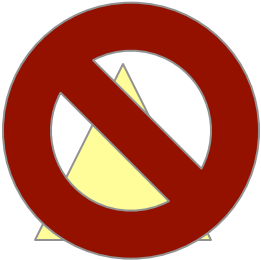
Example of Policy Alternatives

Focus on K-5,
6-8, 9-12

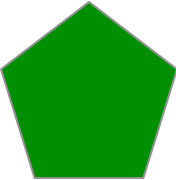
Middle School A



K-6

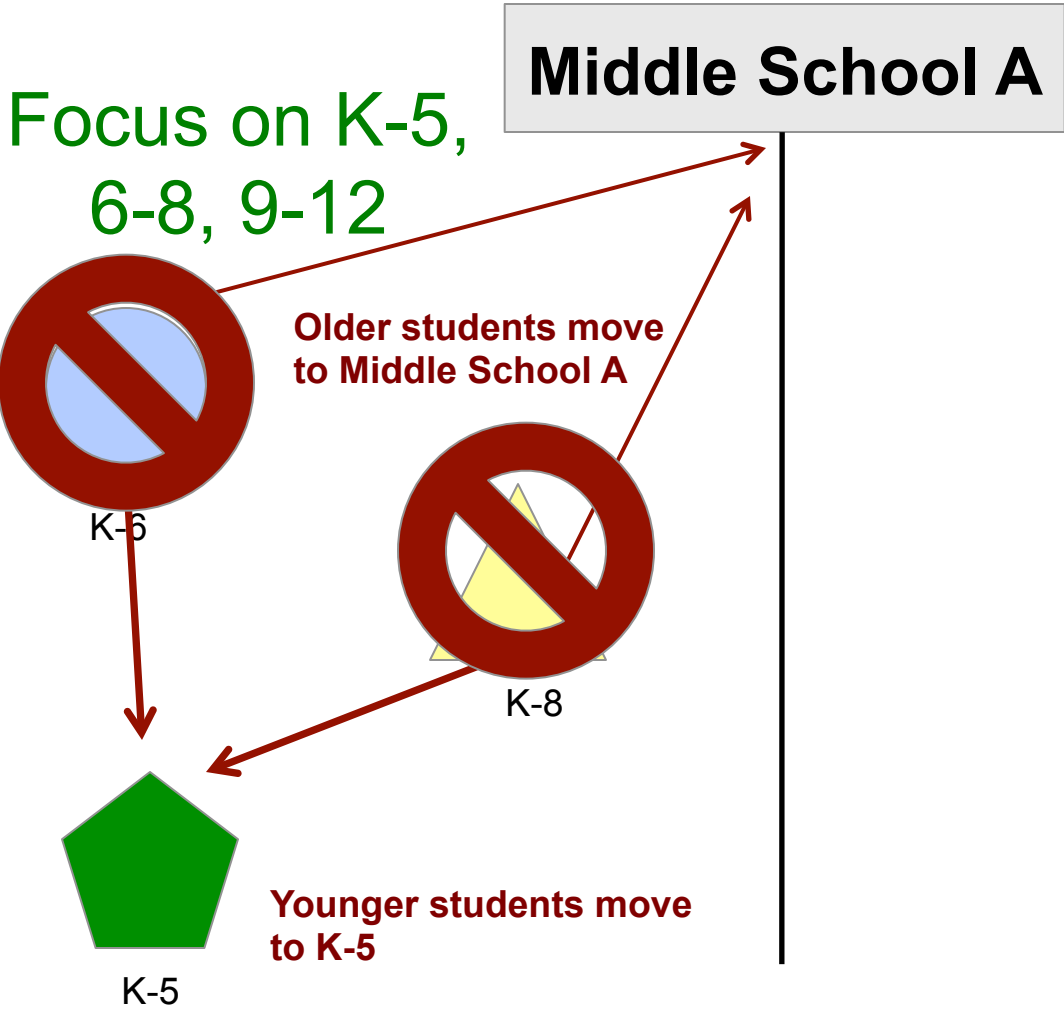


K-8

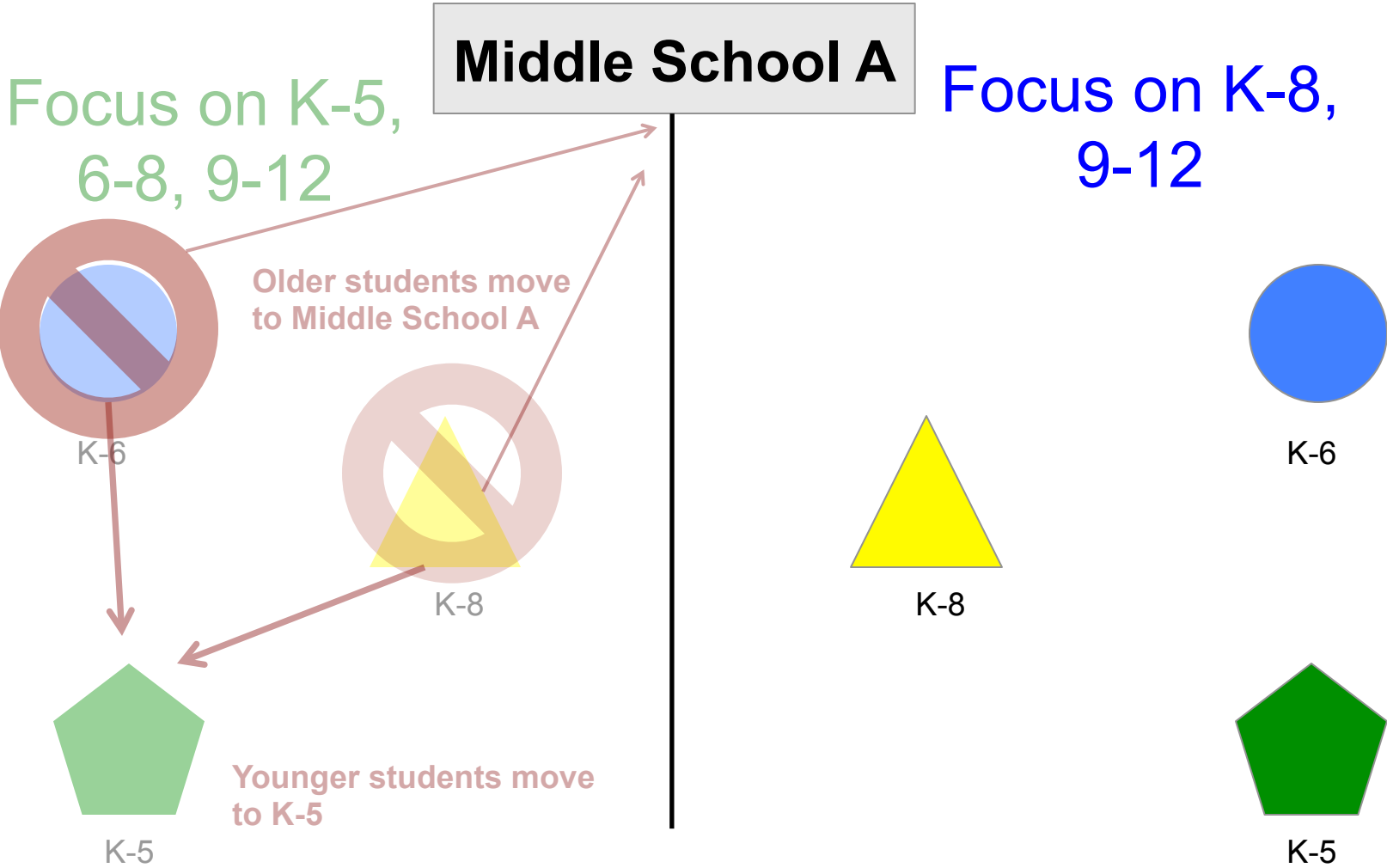


K-5

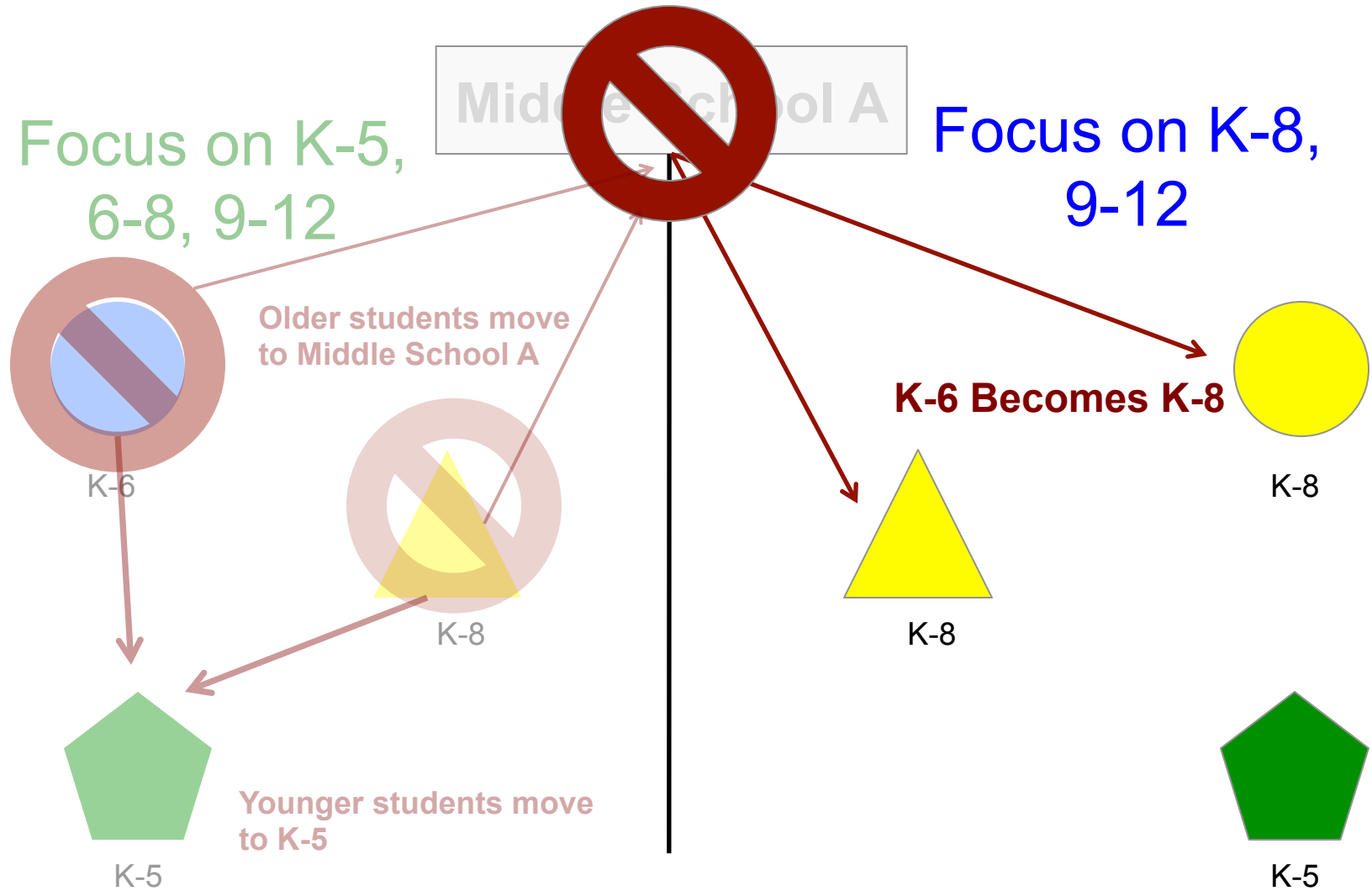
Example of Policy Alternatives



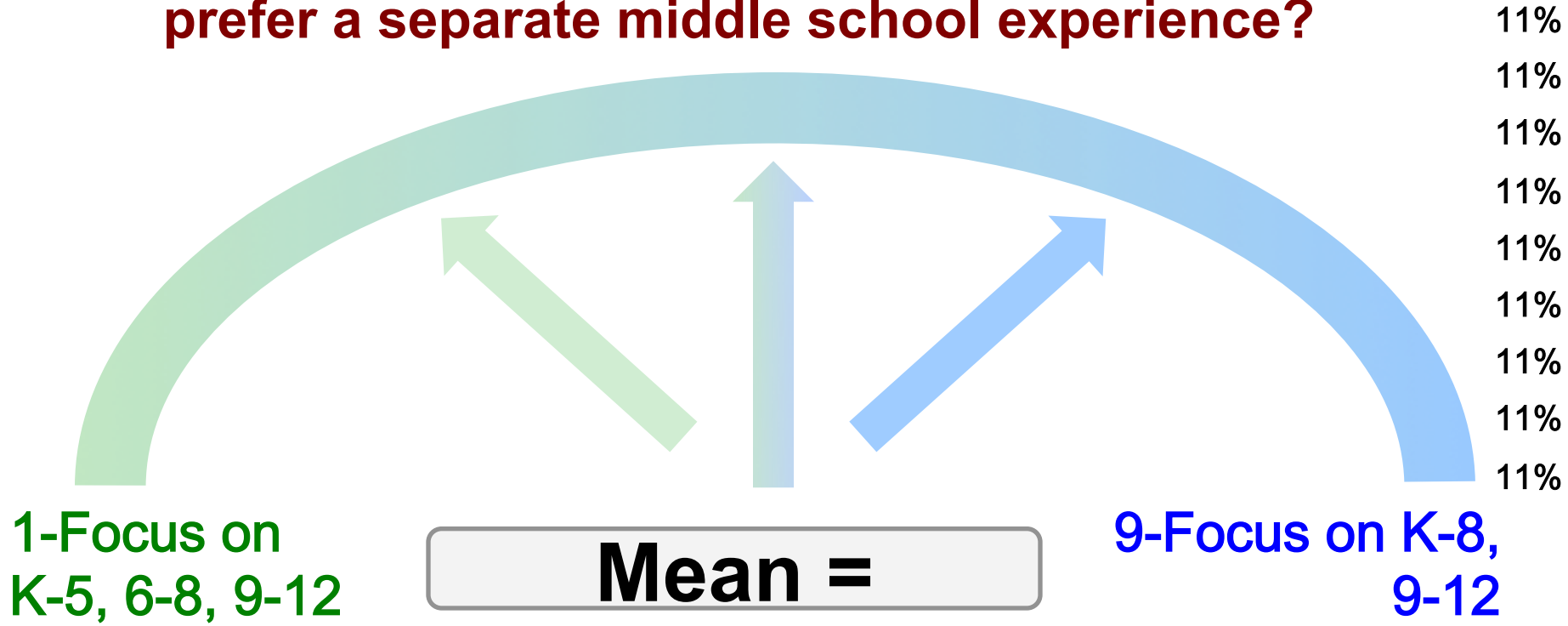
Example of Policy Alternatives



Example of Policy Alternatives



On a scale of 1-9, to what extent do you prefer a separate middle school experience?



1: I prefer a K-5, 6-8, and 9-12 experience.

5: I prefer the District to make decisions about middle schools on a case-by-case basis.

9: I prefer a K-8 and 9-12 experience.



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